

ANNUAL REPORT

2025



RISIKO_DIALOG

ZUKUNFT GESTALTEN. GEMEINSAM.

CONTENT

FOREWORD 1

ABOUT US: THE PLATFORM 2

ACTIVITIES 2025 6

OUR MEMBERS 8

KEY FIGURES 9

FINANCIAL OVERVIEW 10

ACKNOWLEDGEMENTS 12

OUTLOOK 14

CONTACT 15



FOREWORD



2025 marked an important milestone for the Swiss Carbon Removal Platform as we transitioned into an independent association. In our first year under this new structure, we laid the foundations for collaboration, knowledge exchange, and stakeholder engagement within the CDR ecosystem. We were pleased to welcome new members (SBB, Tivano, Permutation and Solutions 4 Sustainability), bringing the total amount of members to 72.

The broader CDR landscape has become more challenging over the past year. While many promising solutions continue to emerge, financing remains a key hurdle. Venture capital for early-stage ventures has become more limited, and project financing remains challenging as business models continue to mature. At the same time, shifts in the political environment are influencing the momentum of sustainability initiatives, including CDR.

Despite these headwinds, Switzerland's CDR ecosystem, including many of our members, remains robust and future-focused. Several lighthouse projects are expected to be delivered as early as 2026. In 2025, the CDR Swiss Platform also initiated a strategic process with the Executive and Advisory Boards to further define the platform's future direction, with results expected in 2026. Many members contributed valuable insights through our survey last fall, which will directly inform this work.

We would like to thank all members, partners, and supporters for their engagement and look forward to building on this strong foundation together.

On behalf of the Board,
Stephanie Bischof

THE SWISS CARBON REMOVAL PLATFORM

Since 2021, the Swiss Carbon Removal Platform (CDR Swiss) has been bringing together stakeholders from research, business, government and civil society to promote responsible, science-based CO₂ removal solutions in Switzerland. Together, we are shaping the integration of Carbon Dioxide Removal (CDR) as a complement to consistent emissions reductions with the aim of supporting Switzerland on its path to net zero. Since our transition into an independent association in 2025, we formed an executive board partially composed of members of our existing advisory board. Our executive office remains within the Risk-Dialogue Foundation and consists of three employees.

OUR VISION

A Switzerland that uses CDR responsibly to complement strict emissions reductions, thereby playing a pioneering role in the sustainable transformation to net zero.

OUR MISSION

We are committed to the sustainable, science-based and socially anchored use of CDR in Switzerland. We promote exchange, cooperation and innovation in order to create responsible framework conditions and enable an informed public debate. We support the sustainable use of CDR methods to achieve Switzerland's climate target of reaching net zero by 2050.

SCALING UP
CARBON
DIOXIDE
REMOVAL.
SUSTAINABLY.TOGETHER.



ORGANISATION CHART

EXECUTIVE BOARD



Stephanie Bischof
(Southpole)



René Estermann
(City of Zurich, UGZ)



Dr. Cyril Brunner
(ETH Zurich)



Sophie Dres
(Neustark)

ADVISORY BOARD



Matthias Holenstein
(Risk-Dialogue Foundation)



Christoph Beuttler
(Carbon Gap)



Prof. Dr. Marco Mazzotti Beuttler
(ETH Zurich/Neustark)



Dr. Gunter Siddiqi
(conim AG)



Dr. Yasmine Calisesi
(EPFL Energy Center)



Dr. Reto Burkard
(FOEN)

WORKING GROUP POLICY (CO-CHAIRS)



Lukas Fehr
(Swiss Carbon Removal Platform)



Valentina Nesa
(EBP)

WORKING GROUP R&D AND INNOVATION (CO-CHAIRS)



Dr. Cyril Brunner
(ETH Zurich)



Dr. Samuel Eberenz
(Swiss Carbon Removal Platform)



Björn Niesen
(Empa)

TEAM



Dr. Samuel Eberenz
Co-Project Manager



Nicole Blasko
Project Team Member



Lukas Fehr
Co-Project Manager

EXECUTIVE AND ADVISORY BOARD



On 23 January 2025, the Advisory Board convened for a meeting prior to the formal transition of the platform into an association. Following this transition, regular Executive Board meetings were established to guide the strategic and operational development of the association. Executive Board meetings took place on 14 April, 16 June, and 23 September 2025.

In mid-2025, we conducted a member survey to assess overall satisfaction and gather feedback on priorities and future focus areas. The results formed an important foundation for the subsequent mid- and long-term strategy discussions and provided valuable guidance for the ongoing development of the association.

On 29 October 2025, a joint strategy meeting with both the Executive and Advisory Board was held to discuss the platform's mid- and long-term direction. Since 2021, the strategy has been to build and provide a fertile space for the Swiss CDR Ecosystem and raise awareness about the topic, contribute to enabling systemic conditions and accompany implementation.

Particular attention was given to the period from 2028-2030 beyond the current KlimUp funding, which runs until 2027. Participants of the joint strategy meeting rotated between three stations, where they engaged with and brainstormed different scenarios including:

- The platform taking a more central role in advocacy and policy
- The platform as Think & Do Tank and / or Multi-Stakeholder Platform
- ... and alternative development scenarios

ADMINISTRATION OFFICE

PERSONNEL CHANGES AT THE RISK DIALOGUE FOUNDATION

In the course of organisational developments in the administrative office, **Lukas Fehr** started in the position previously held by Nicolas Solenthaler at the Risk Dialogue Foundation and within the CDR Swiss team as of 1 October 2025.

Lukas Fehr joined from the Department of Geography at LMU Munich, where he served as Knowledge Transfer Manager and supported dialogue and exchange between academia, policy, business, and civil society on Carbon Dioxide Removal within the framework of the **CDRterra** research programme. Lukas is not only Co-Project Leader of the CDR Platform and Co-Chair of the Policy Working Group. He also contributes to Carbon Dioxide Removal for projects of the Risk Dialogue Foundation (e.g. SWEET ACHIEVE).



Lukas Fehr
Co-Project Leader CDR Swiss Platform

MEMBER SURVEY

In mid-2025, we conducted a member survey to assess current satisfaction and future needs, forming the foundation for our mid- to long-term strategy. The 30 members who participated reported high overall satisfaction, with the main benefits of membership being communication, updates on the latest CDR developments, and networking within the community. Members identified policy and regulation, as well as facilitating the CDR Swiss community, as the platform's top priorities. Several members also expressed interest in more focus on specific themes, such as BECCS and CCS, which was taken into account while shaping the strategy for the coming years.

CDR SWISS WEBSITE

Throughout 2025, we worked intensively on the relaunch of our website, which was completed at the end of the year. The renewed website reflects our commitment to enhanced clarity and an improved user experience. We are still working on minor improvements to further enhance access to information and interaction.



OUTREACH AND ENGAGEMENT

In 2025, we had a lot of interesting internal and external platform events as well as outreach via media publications. The year began with a joint event with the Zurich Carbon Market Association (ZCMA). As we transitioned into an independent association, our first extraordinary assembly took place, where members voted on our executive board and agreed to the association's statutes.

MEDIA



Flash Article publication,
2. Edition 2025



Released Newsletters, 24.02.2025,
15.05.2025, 04.09.2025,
08.12.2025



Relaunch new Website, 16.12.2025



Linkedin approx. 1/week



The full flash article is available online:
https://proclim.scnat.ch/en/for_the_media/proclim_flash/flash_81_co_entnahme_und_speicherung

CDR SWISS WEBSITE

The new website introduces several key improvements. News and Events are now highlighted on the landing page for more visibility and engagement. Key sections, including the member page, have been redesigned to support direct access, networking, and interaction. The overall structure has been streamlined, with clearer pathways for members and improved navigation for all users.

For more information, visit

www.carbon-removal.ch.

INNOSUISE CARBON REMOVAL INNOVATION BOOSTER

The Carbon Removal Booster is the first Swiss open innovation programme focusing on CO₂-removal. Project teams receive financial and technical support as well as access to the Swiss Carbon Removal Platform. The Risk Dialogue Foundation shapes the programme as part of the core team, leads the challenge exploration and promotes exchange within the CDR community.

Workshops are used to identify innovation potential and initiate collaborations. In this way, the programme contributes to the development of radical ideas aimed at achieving net zero.



Discover more about Innovation
Booster Carbon Removal:

<https://www.cdr-booster.ch/>

ACTIVITIES 2025

PARTICIPATED EVENTS

- CDR Swiss Webinar Landbased CDR Methods in Australia and the EU, [20.5.2025](#)
- Invest in Carbon Removals by the Negative Emissions Platform (NEP) @ SIX Zurich, [16.9.2025](#)
- CDR Swiss Webinar Timber Construction as Carbon Sink, [21.10.2025](#)
- CDR Swiss Webinar on Responsible Innovation for Carbon Removal - Developing a National Program, [18.11.2025](#)
- Webinar Swisscleantech on Achieving Net Zero Despite Hard to Abate Emissions, [11.12.2025](#)

JOINT EVENTS

- Joint Event Zurich Carbon Market Association, [27.3.2025](#)
- Climate Week Kick -Off, [25.11.2025](#)



WORKING GROUP MEETINGS

WG R&D and Innovation

- [23.1.2025](#)
- [17.3.2025](#)
- [26.5.2025](#)
- Site visit Windisch, [11.9.2025](#)

WG Policy

- [18.2.2025](#)
- [17.4.2025](#)
- [18.6.2025](#)
- [4.12.2025](#)



COMMUNITY EVENTS

- CDR Community Apéro at myclimate, [19.6.2025](#)
- CDR Community Apéro at recoal, [1.10.2025](#)
- Extraordinary Member Assembly, [8.5.2025](#)
- Annual Member Assembly, [25.11.2025](#)

ACTIVITIES OVERVIEW

15 Events and Webinars



+360 Participants



OUR MEMBERS

OVERVIEW OF OUR 70+ MEMBERS

FROM ACADEMIA, INDUSTRY, GOVERNMENT AND PUBLIC SERVICES 31.12.2025

OUR MEMBERS



NEW MEMBERS 2025

NEW



Permutation - your guide to Net Zero

MEMBER SINCE:
February 2025

NEW



SBB CFF FFS

MEMBER SINCE:
April 2025

NEW



MEMBER SINCE:
November 2025

NEW



Tivano

MEMBER SINCE:
December 2025

KEY FIGURES

2025 IN NUMBERS

72

Members



3

Webinars



12

Members of the Advisory
and Executive Board



8

Working Group Meetings



4

New Members



12

In person events



2105

Followers on LinkedIn



4

Released Newsletters



ANNUAL FINANCIAL STATEMENT 2025

EXPENSES			
Position		Budget	Actuals
 Expenses (personnel costs)		75'000	66'373
 Other expenses (events, website and more)		11'000	9'646
 Additional & Unforeseen expenses		1000	0
Total expenses		87'000	76'019

REVENUE			
Position		Budget	Actuals
 Member contributions & donations		58'000	56'200
 Other revenue (funding)		30'000	30'000
 Decrease in revenue (bad debt losses)		0	-1500
Total revenue		88'000	84'700

		ANNUAL RESULT Expenses CHF 76'019 / Revenue CHF 84'700	CHF +8'681
---	--	--	-------------------

In 2025, the platform was formally founded as an association, resulting in higher-than-expected expenses related to the founding process. During the first months of the year, the Risk-Dialogue Foundation carried out additional work on the establishment on its own expense, representing an in-kind contribution (not reflected in the financial statement). Revenue met budgeted expectations. However, bad debt losses of CHF 1'500 occurred due to members leaving without paying their 2025 membership fee. The positive annual result of ca. CHF 8'600.00 will be carried forward to support planned laborious activities in 2026 (e.g. strategy process, Climate Week Zurich event).

BUDGET 2026

EXPENSES		REVENUE	
Position	CHF	Position	CHF
 Expenses (personnel costs)	110'000	 Member contributions	58'000
 Other expenses (events, website and more)	9'242	 Other revenue (funding KlimUp and more)	63'681
 Additional & Unforeseen expenses	1'000	 Decrease in revenue (bad debt losses)	0
Total expenses	120'242	Total revenue	121'681.00
BUDGET RESULT		CHF +1'439	
 Expenses CHF 120'242 / Revenue CHF 121'681			

For 2026 and 2027, KlimUp funding will contribute substantially to the expected revenue, almost doubling up on the member contributions. As in 2025, the largest share of the expenses is the personnel cost of the executive office. The resources for 2026 are used to continue our solid basic activities plus a flagship event during the first Climate Week Zurich in cooperation with focusTerra and the Carbon Removal Booster, providing a stage for the topic of CDR, our members, and our work as a platform. Another focus for 2026 is the development of a strategic roadmap towards more impact and a solid business plan for the post-KlimUp phase (2028ff), in close exchange with the association's board and the advisory board.

ACKNOWLEDGMENTS

THANK YOU!

We would like to extend our heartfelt thanks to all members of the CDR Swiss community for your active participation and valuable contributions throughout the year. Your engagement is what makes our network vibrant and impactful.

BOARD

A special thanks goes to our newly formed CDR Swiss Executive Board with [Stephanie Bischof](#) (South Pole), [René Estermann](#) (City of Zurich), [Sophie Dres](#) (former Neustark), and [Cyril Brunner](#) (ETH Zürich), for your proactive commitment and strategic input. Thank you also for your ongoing support, leadership, and dedication in steering the foundation's strategy, decisions, and activities.

We are equally grateful to our Advisory Board standing [Christoph Beuttler](#) (Carbon Gap), [Reto Burkard](#) (BAFU), [Prof. Dr. Marco Mazzotti](#) (ETH Zürich), [Dr. Gunter Siddiqi](#) (conim AG), [Dr. Yasmine Calisesi](#) (EPFL), and [Matthias Hohlenstein](#) (Risk Dialogue Foundation) whose guidance continues to support our strategic decision-making. Together, you all strengthen the Swiss CDR community and its mission.

WORKING GROUP CO-CHAIRS

We sincerely thank the Co-Chairs of our Working Groups for their leadership and contributions. For the R&D & Innovation Working Group, thanks to [Cyril Brunner](#) and [Björn Niessen](#), together with Innovation Lead [Samuel Eberenz](#). For the Policy Working Group, thanks to [Valentina Nesa](#), alongside [Nicolas Solenthaler](#)

and later [Lukas Fehr](#). Their engagement has been invaluable in supporting the platform and the Swiss CDR community.

SPECIAL THANKS TO DR. GUNTER SIDDIQI



We would like to sincerely thank [Dr. Gunter Siddiqi](#) for his valuable contribution as a member of our Advisory Board. As he steps back from his role, we are grateful for his expertise and strategic insights, which have meaningfully supported the development of the platform. We wish him all the best in his future endeavors.

THANK YOU!

APÉRO HOSTS

We extend our sincere thanks to [Lea Geibel](#) and [Roman Hüppi](#) from myclimate as well as [Sinh Nguyen](#), [Pirmin Aregger](#), and [Joachim Hanssler](#) from recoal for generously hosting our Apéros. Their openness and hospitality created a welcoming space for exchange, connection, and inspiring discussions within the community.

WEBINAR SPEAKERS & ORGANIZERS

We are deeply grateful to our webinar speakers and organizers for sharing their expertise and perspectives throughout the year. Special thanks to [Malte Winkler](#) (CDR-PoEt) and [Justin Borevitz](#) (ANU), as well as [Naim Solh](#) (Timber Finance), [Lea Bernath](#) (S-WIN, CLB Schweiz), [Brigitt Hausammann](#) (Swiss Post), [Palle Petersen](#) (Hochparterre, SHIFT), [Juanita von Rothkirch](#) (TdLab), and [Rob Bellamy](#) (University of Manchester).



OUTLOOK

Looking ahead, the Swiss Carbon Removal Platform will continue to strengthen its role as a central facilitator and knowledge hub for carbon dioxide removal (CDR) in Switzerland. Building on the progress of the past year, our main focus in Q1 and Q2 will be on developing and refining our mid- to long-term strategy together with our executive and advisory board. A key priority will be to deepen our engagement with political and regulatory processes. In March 2026, the Platform will submit a statement as part of the consultation on the amendment to the Climate Protection Ordinance (KIV). We look ahead to the upcoming revisions of climate policy in Switzerland to better position CDR as a contribution to achieving Net-Zero.

Strengthening and expanding our community will be another key focus. In particular, we aim to further extend our activities in the French-speaking part of Switzerland (Romandie) to ensure broader

national representation and engagement. In terms of concrete activities, several key moments are already planned for the coming year. The Platform will host its first official [General Assembly](#) on June 18, 2026, marking an important milestone in its institutional development. In May, we will participate at the [Climate Week](#), providing a platform to showcase ongoing work and foster exchange with a wider audience. In addition, we will continue to organize community events, such as the apéro hosted with EBP (Image below) and further formats co-organized with our members, to strengthen networking and collaboration within the Swiss CDR ecosystem.

Through these strategic and operational efforts, the Swiss Carbon Removal Platform aims to further consolidate its role as a key actor in advancing high-quality, credible, and scalable carbon removal solutions in Switzerland.



CONTACT

Swiss Carbon Removal Platform c/o Stiftung Risiko-Dialog
Zweierstrasse 25 CH-8004 Zürich
+41 58 255 25 70
info@carbon-removal.ch
www.carbon-removal.ch

**Scaling Up Carbon
Dioxide Removal.
Sustainably. Together.**

